

Strategy / Transformation | 3PL Supply Chain Major

Brand new IT strategy as a foundation step before the organization embarks on its Digital Transformation journey, keeping in mind a future SCM 2.0 framework

Opportunity

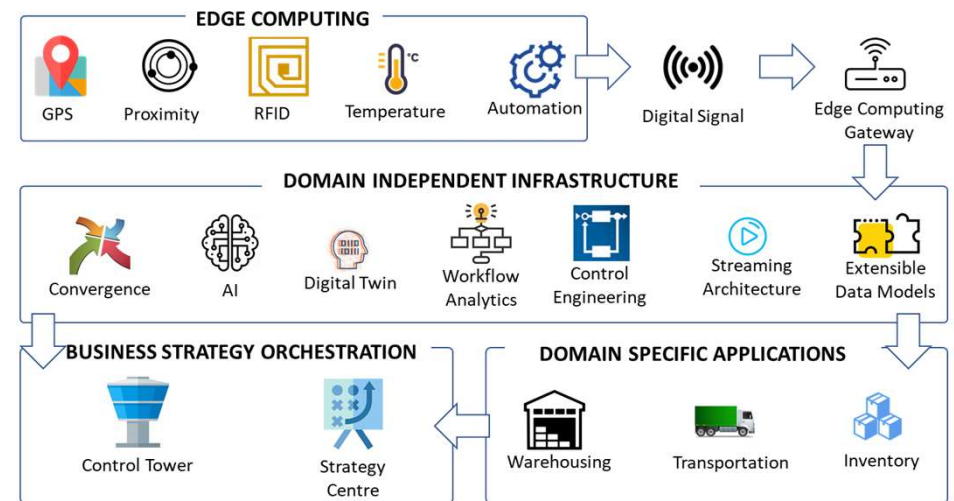
- The public company has an ambitious growth target of increasing its revenue 6X, in the next five years,
- IT has grown organically with little blueprint based thought; now under pressure, unable to scale.
- Need for a robust IT strategy to lay foundation before the organization starts its Digital Transformation journey

Solution

Recommendations were provided, using a 2-speed architecture to enable overall IT transformation through an extensive strategy roadmap and implementable projects supported by project schedules, charters, architecture diagrams for implementation. Determined Data and IT states to correspond with SCM 2.0

Short and Medium Term

- Strategy for Enterprise Architecture, DevOps and self service infrastructure, security basics
- Changes in operational structure, people re-structuring and capability reforming, vendor arrangements and reporting
- Changes in engineering, business support and governance



Long Term

- Infrastructure transformation
- User based advancements
- Longer term detailed Organizational Change Management framework

Benefits

- Rapid rise in organizational knowledge, clear accepted implementable direction

3wayan